

45 YEARS *of* CARE



Madera teen immortalized by clinics

MADERA - The quiet courage of Darin Matthew Camarena is now immortalized.

In a dedication ceremony held Friday, the Madera Family Health Center was publicly renamed the Darin M. Camarena Health Centers, Inc. in memory of the young Latino hemophiliac who died of AIDS in June of 1990.

"The real reason why we chose Darin is because of what he represents - we think of him as our *santito* (little saint) and because we don't have a lot of heroes today," said Mary Murphy, clinic executive director.

The center - which has been the primary provider of health care to Madera's indigent and farmworker populations since 1980 - renamed all



Monday, October 11, 1993 Madera Tribune—3

Madera Health Center will renamed after Camarena

The Madera Family Health Center, Inc. will change its name to the Darin M. Camarena Health Centers, Inc. during a ceremony planned for Friday, Oct. 15.

The ceremony will be held at 2:30 p.m. at 201 South B St. Assemblywoman Margaret Snyder will be the featured speaker. Guest speakers will include members of the board of supervisors, superintendent of schools and the Madera Medical Society.

The center's namesake was diagnosed with hemophilia at age 3. He contracted AIDS at age 13. He died June 6, 1990 at the age of 17. Described as the "kid down the block," Camarena was kept in school living, and dying, quietly and courageously, according to a dedication planned for the ceremony.

An open house will run from 2-5 p.m. and will feature music, food and tours.

CAMARENA

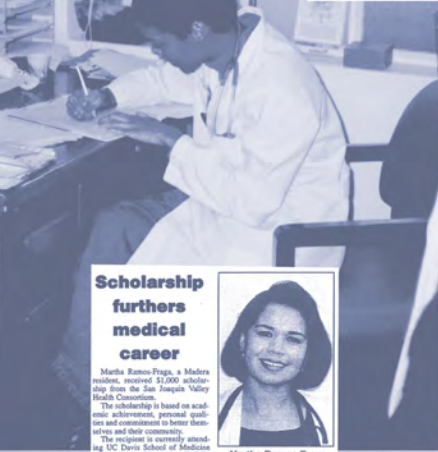
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three centers after Camarena, including a fourth now under construction.

Started as a store-front operation after the county hospital closed, the center began medical service with one physician, a nurse practitioner and four exam rooms to farmworker patients who had nowhere else to go.

But it was Darin's story that moved the center's board of directors to consider renaming the complex after Darin.

Diagnosed with hemophilia at the age of three, Darin was in and out of the doctor's office from birth. A disease normally passed through a



Scholarship furthers medical career

Maria Ramos-Fraga, a Madera resident, received \$1,000 scholarship from the San Joaquin Valley Health Consortium.

The scholarship is based on academic achievement, personal qualities and commitment to better themselves and their community.

The recipient is currently attending UC Davis School of Medicine and she is enrolled in the FSNPP Program.

Ramos-Fraga will graduate in June 1997 as a Physician Assistant, she graduated from Madera High School in 1987.

She is married to Edward Fraga and has two children, Monica and Daniel.

She is currently completing her clinical hours at the Darin M. Camarena Health Centers, Inc.



Maria Ramos-Fraga



Mary Murphy, directora de las clinicas, asistió (izq.) a la gran apertura. Larry Camarena (der.) recibe al Clinic director Mary Murphy (left) helps out at the clinic renaming ceremonies. Larry Camarena (right) gets some



PUZZLED about HEALTH CARE?

Problem Solved!



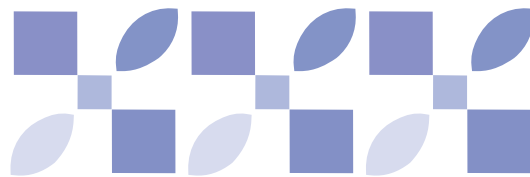
DARIN M. CAMARENA Health Centers, Inc. Join us for our Dedication Ceremony Oct. 15, 2-5 p.m.

For forty-five years, marking our sapphire anniversary, Camarena Health has stood as a symbol of endurance, integrity, and compassion in the Central Valley.

Like sapphire — a stone that represents strength, loyalty, faithfulness, and sincerity — our foundation was built to last.

From our humble beginnings to a regional network serving thousands, every milestone reflects the same promise: to care with purpose and heart.

45 Years of Care is both a celebration and a statement — honoring a history defined by people, progress, and an unwavering dedication to the communities we serve.



45 YEARS *of* CARING *for* OUR COMMUNITY

Since opening our doors in 1980, Camarena Health has grown alongside the communities we serve. What began as a small clinic serving just over 1,500 patients has evolved into a regional network delivering comprehensive healthcare across the Central Valley.

Each milestone in our history reflects the same enduring commitment — expanding access to care, strengthening services, and improving the health of the communities we call home.

1980

A Humble Beginning

Camarena Health opens its doors in Madera, serving 1,500 patients with primary care and perinatal services.



1986

Expanding Maternal Care

The B Street Perinatal Clinic opens to support growing demand for women's health services.



1992

Urgent Care Begins

Same-day urgent care services are introduced to improve access to timely care.

1993

Honoring a Legacy

Madera Family Health Center becomes Darin M. Camarena Health Centers.

2000

National Recognition

Ranked #1 in California and #1 in the nation for medical productivity among federally funded health centers.

2019

New Chowchilla Health Campus

A new multi-service health center opens on Prosperity Boulevard.

2021

Almond Campus Opens

Our first state-of-the-art campus opens, expanding access to medical, dental, urgent care, and other services in Madera.

2025

Expanding into Merced County

Camarena Health opens its first Los Banos Health Center.

2017

School-Based Health Care Partnership with Madera Unified leads to the first school-based health center.

2015

Behavioral Health Launches
Camarena Health expands services to include integrated behavioral health care.

2005

First Expansion Beyond Madera

The Chowchilla Health Center opens in the historic post office building.

2011

Almond Medical Center Opens

A new medical center expands care for families across Madera.

2012

Serving the Mountain Communities

The Oakhurst Health Center opens to serve residents of Eastern Madera County.

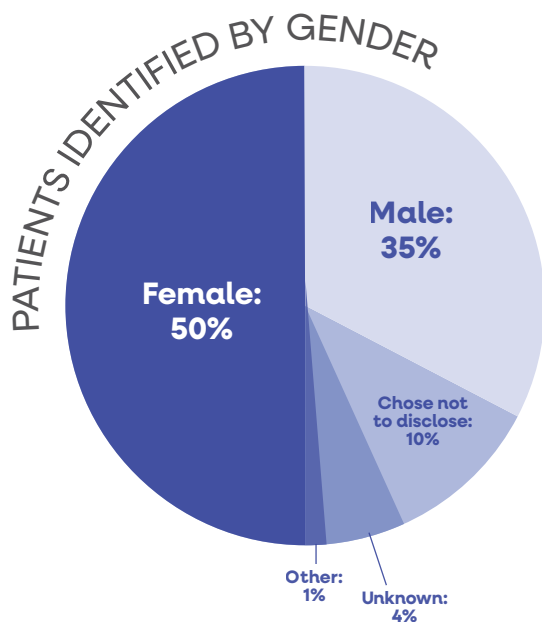


OUR IMPACT

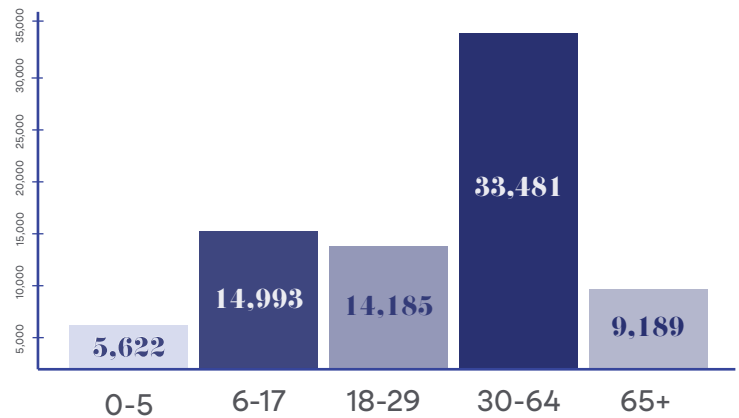
in 2025

*Patient
Demographics*

77,470 TOTAL
PATIENTS

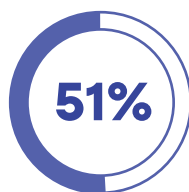


Age Groups

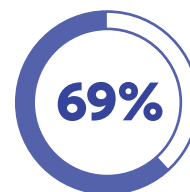


PATIENTS WHO IDENTIFIED AS

Agricultural Workers



Latino/a



Total Patient Encounters

415,389



MEDICAL VISITS

265,683



DENTAL VISITS

82,037



BEHAVIORAL HEALTH
VISITS

21,531



VISION VISITS

11,724



CHIROPRACTIC VISITS

3,574



ENABLING SERVICES

30,840



Payment Source

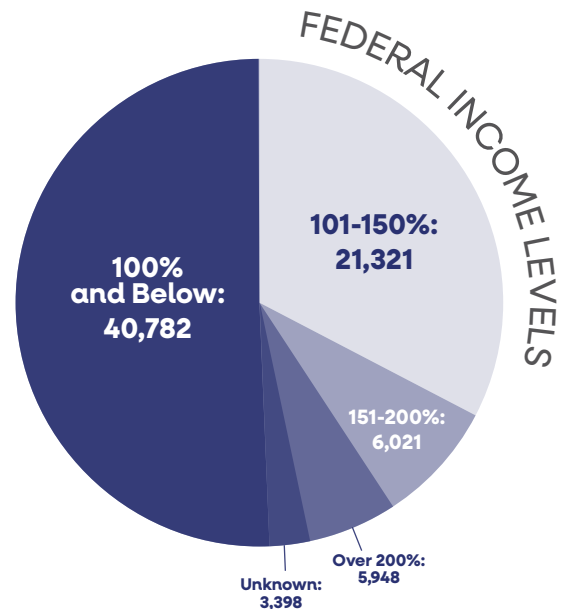
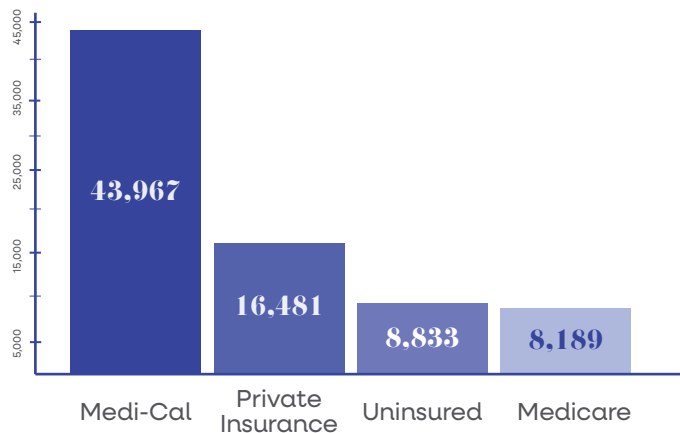


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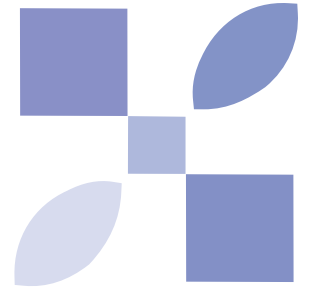
Sincerity

27

Care When It Matters Most
Going the Extra Mile



LETTER *from* OUR CEO



For 45 years, Camarena Health has grown alongside the communities we serve. What began as a small clinic with a vision to improve access to healthcare has evolved into a regional network dedicated to delivering comprehensive, compassionate care across the Central Valley.

Throughout this journey, one constant has remained: our unwavering commitment to the people who place their trust in us. Every milestone we celebrate reflects the dedication of our employees, the support of our partners, and the resilience of the communities we serve.

This report highlights the stories that define Camarena Health — moments of compassion, innovation, and teamwork that shape the care we provide each day. These stories represent the heart of our organization and the impact we continue to make together.

As we reflect on the past 45 years, we are equally inspired by what lies ahead. The future of Camarena Health will continue to be guided by our mission to expand access, strengthen services, and ensure that every individual in our community has the opportunity to live a healthier life.

Thank you to our employees, our board, our partners, and the communities we are honored to serve. Your support has made this journey possible, and together we look forward to the next chapter of care.

With gratitude for 45 years of care — and excitement for the years ahead,

A handwritten signature in black ink, reading "Paulo A. Soares".

Paulo Soares, MHA
Chief Executive Officer

Expanding Access Through Innovation

Strength is the foundation upon which Camarena Health has grown for 45 years. It represents the resilience, innovation, and collaboration that allow us to continually expand access to care.

From opening new facilities to integrating services and improving care delivery, our strength lies in our ability to adapt to the evolving needs of our communities. Each step forward reflects our commitment to providing high-quality healthcare that reaches more people, in more places, across the Central Valley.



Strength

Innovation and collaboration expanding
access to care

ECONOMIC IMPACT REPORT

The impact of Camarena Health reaches far beyond the exam room. For 45 years, every patient served, employee hired, and service expanded has created a ripple effect throughout the Central Valley. Beyond providing access to care, Camarena Health supports local jobs, stimulates economic growth, generates tax revenue, and helps reduce healthcare costs across the system. Together, these contributions help build healthier, stronger communities for generations to come.

Economic Stimulus



1,068

TOTAL JOBS

641

Health Center
Jobs

427

Other Jobs



\$189.5M

**TOTAL ECONOMIC
IMPACT OF
CURRENT
OPERATIONS**

\$95.2M

Direct Health
Center Spending

\$94.3M

Community
Spending



\$26.3M

**ANNUAL TAX
REVENUES**

\$6.3M

State and local
tax revenues

\$20.0M

Federal Tax
Revenues

Savings to the System



**LOWER COSTS FOR
HEALTH CENTER
MEDICAID PATIENTS**

\$104.2M

Savings to
Medicaid

\$146.6M

Savings to the overall
health system

Care for Vulnerable Populations

**4-YEAR PATIENT
GROWTH**



327,519

Clinic Visits



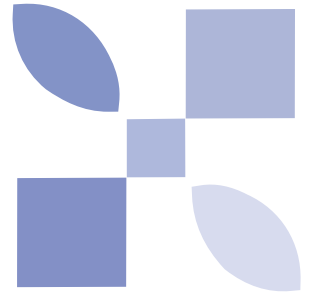
87,870

Virtual Visits

TOTAL VISITS

415,389

SEEING *the* WHOLE PERSON



Advancing Oral Health Screenings Through Medical–Dental Integration

Sometimes the most important healthcare needs are the ones patients aren't seeking care for.

Every day, patients visit Camarena Health for physicals, wellness exams, and chronic disease management. While their primary concern may not be oral health, dental conditions can often go unnoticed and impact overall well-being.

Through the Oral Health Assessment (OHA) process, Camarena Health has strengthened the connection between its medical and dental teams by incorporating brief oral health screenings into select medical visits.

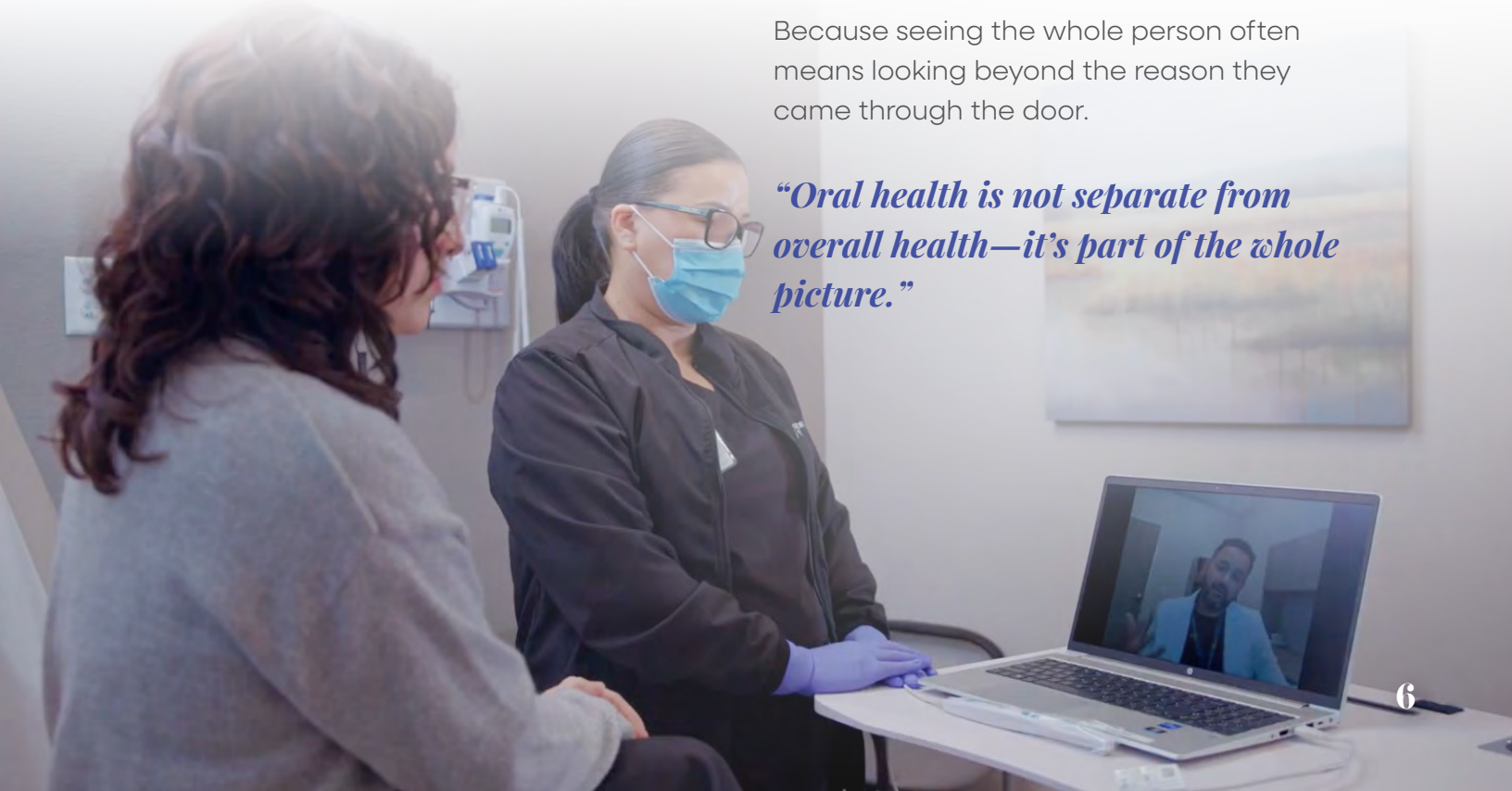
The goal is simple: identify concerns earlier and make it easier for patients to access the care they need.

These screenings have helped uncover dental issues that may have otherwise gone untreated, including infections, untreated decay, and other conditions requiring follow-up care. For many patients, it has also served as an important first step back into dental care.

By connecting medical and dental services, Camarena Health is helping patients receive more comprehensive care and improving health outcomes.

Because seeing the whole person often means looking beyond the reason they came through the door.

“Oral health is not separate from overall health—it’s part of the whole picture.”



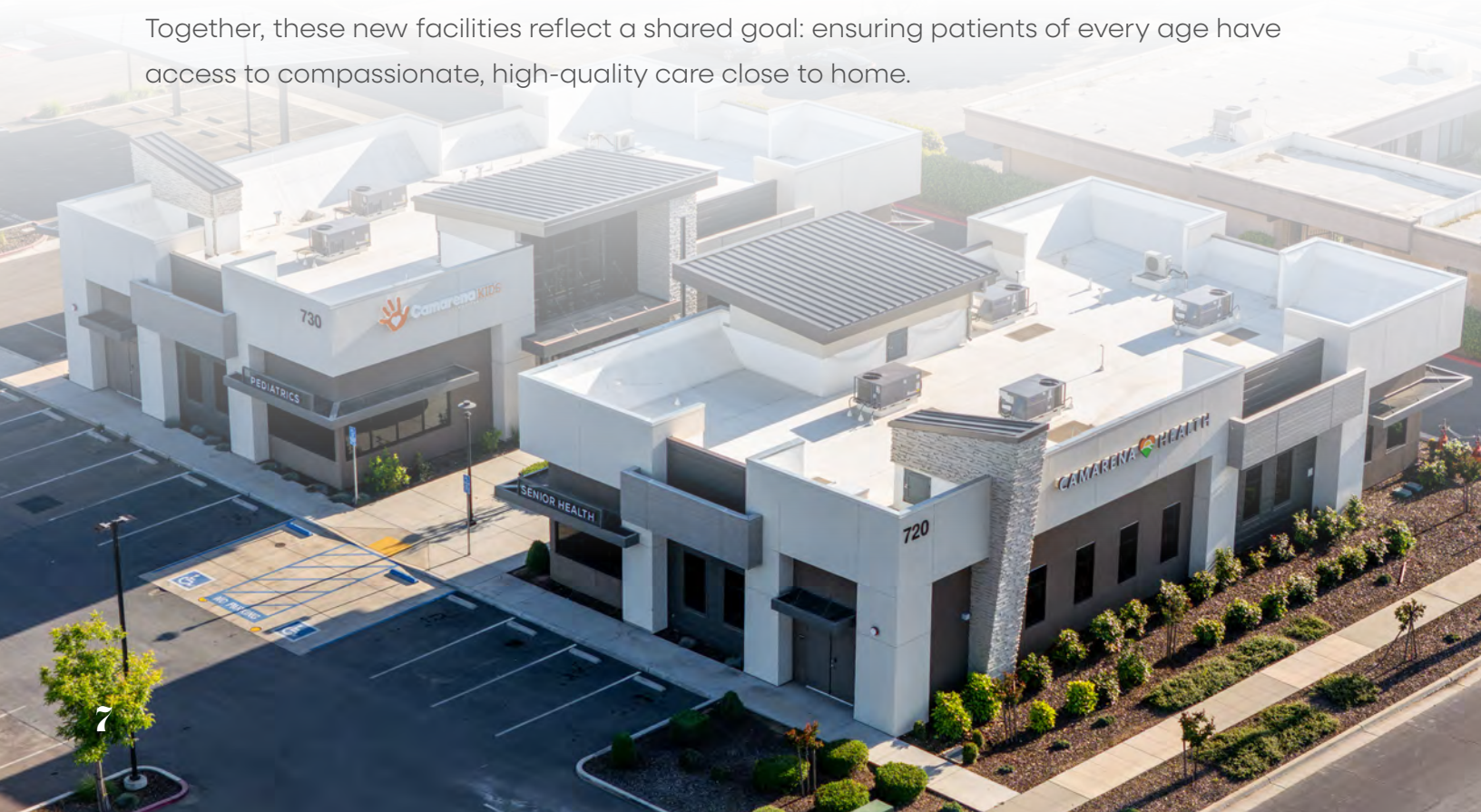
GROWING *to* MEET *the* COMMUNITY

As communities across the Central Valley continue to grow, so does the need for accessible, high-quality healthcare.

In 2025, Camarena Health expanded its footprint with the opening of three new facilities designed to meet the evolving needs of the region: the Los Banos Health Center, and the Senior Health Center, and the new Camarena Kids location in Madera.

Each site was thoughtfully developed to bring essential services closer to the people who need them most. In Los Banos, Camarena Health established its first location in Merced County, expanding access to primary care for a growing community. The Senior Health Center was created to provide specialized services for older adults, while Camarena Kids continues the organization's commitment to caring for the youngest members of the community.

Together, these new facilities reflect a shared goal: ensuring patients of every age have access to compassionate, high-quality care close to home.





"As our communities grow, so does our commitment to care."



Main Entrance

J.D. Northway M.D.

GUIDING *the* TRANSITION *to* ADULT CARE

Supporting the Transition to Adult Healthcare

For many young adults with medically complex conditions, turning 18 brings more than a birthday—it marks the beginning of one of the most significant transitions in their healthcare journey.

After years of receiving specialized pediatric care, many patients and families suddenly find themselves navigating an unfamiliar adult healthcare system. Without a coordinated transition, important relationships, treatment plans, and continuity of care can be disrupted.

"Kids aren't kids forever," says Physician Assistant Chris Fasulo. "At some point, every child deserves a smooth transition into adult healthcare with a team that understands their medical history and can continue supporting them through the next chapter of life."

To help bridge that gap, Camarena Health partnered with Valley Children's Hospital to create a seamless transition from pediatric specialty care to adult primary care.

Led by Dr. Burke Adult Transition Clinic works alongside Valley Children's providers to provide intensive care coordination, a healthcare transition roadmap, for adults 18 and over, including guidance and options for adult primary care practices.

The goal is simple: create a smooth, supported transition that gives young adults the confidence and resources they need to successfully manage their health for years to come.

"The Adult and Transition of Care program represents Valley Children's ongoing commitment to guidance, support, and care coordination that help our grown-up patients and their families connect with adult health and healthcare resources," said Dr. Burke. ***"Continuity with a primary care clinician forms the backbone of adult healthcare, and we deeply appreciate Camarena Health's commitment to our adult partnerships program. We're heartened that they—and our shared parents—have realized positive results."***

By combining expertise, collaboration, and compassionate care, Camarena Health and Valley Children's are helping young adults navigate one of healthcare's most important milestones with confidence, continuity, and a strong foundation for lifelong health.

Investing in the People Who Care

Loyalty speaks to the people who make Camarena Health what it is — the providers, staff, and teams who bring compassion and dedication to their work every day.

By investing in professional development, workplace culture, and service excellence, Camarena Health continues to strengthen its commitment to becoming both the provider and employer of choice in the Central Valley.

When our team thrives, the care we deliver grows stronger.

Loyalty

Investing in the people who make care possible





A LEGACY *of* CARE

Three voices. One shared legacy shaped over 45 years of care.

The story of Camarena Health isn't only found in its growth—it lives in the people who have been there to see it unfold. Beyond the buildings, services, and milestones, its story is best told through the people who have been there to witness it.

For Mary Noriega, Community Outreach Coordinator, that journey began in the early days—when Camarena Health was still known as Madera Family Health, operating out of a small building with a close-knit team of just a few dozen employees.

“We were small, but we were all working toward the same goal,” she recalls. *“To care for our community.”*

Over the years, Mary has watched that vision grow into something much larger. What began as a single clinic has expanded into a regional healthcare network serving communities across the Central Valley.

For Jessie “Jay” Sumner, Physician Assistant, who has spent decades providing care at Camarena Health, that transformation has been just as remarkable.

“When I started, there were only a handful of providers, and the clinic itself needed constant repairs,” he reflects.

“To see what it has become today has been incredible.” And yet, despite that growth, something has remained constant.

“That small-town feel—that sense of connection—that’s what has kept me here all these years,” Sumner says.

For Monic Wilhite, Board President, the organization’s impact extends beyond growth. It reflects a deep and ongoing commitment to community.

“There has never been a limit to what we can do to serve our patients,” she shares.

As Camarena Health marks 45 Years of Care, those who have helped shape its journey see not only how far it has come—but the continued opportunity to grow.

Because while the organization has expanded, its purpose has remained the same: To care for the community—then, now, and for generations to come.



BUILDING EXCELLENCE *from* WITHIN

Strengthening Culture and Care Through the Service Excellence Initiative

Culture doesn't change because leadership asks it to. It changes when employees believe they have a voice in shaping it.

That belief became the foundation of the Service Excellence Initiative (SEI)—a multi-year effort designed to strengthen workplace culture, improve patient experience, and empower employees across Camarena Health. What began as a commitment to service excellence has evolved into a movement that is helping teams connect, collaborate, and lead meaningful change throughout the organization.

By its second year, the initiative was already producing measurable results.

In November, Camarena Health was recognized on a national stage at the 25th Annual HealthCare Service Excellence Conference (HCSEC), earning four Platinum Awards for Patient Experience. The organization also received national recognition for leadership, workplace culture, and employee engagement, including awards honoring Nhia Tellaz, the Camarena Sluggers, and CEO Paulo Soares.





But the true measure of success isn't found in trophies or recognition. It's found in the culture being built every day across the organization.

Programs initiated by staff and leadership, such as the Staffing Fix, have transformed the onboarding experience for new employees by connecting them with peer mentors, facilitating regular staff check-ins, help them feel welcomed, supported, and connected from day one. The Highly Qualified Employee (HQE) program shines a spotlight on team members who consistently model Camarena

Health's values, while employee-led projects like the Camarena Chronicles newsletter give staff a platform to celebrate one another and share stories from across the organization.

Together, these efforts reflect something larger than a single initiative. They represent a culture built around listening to employees, investing in their growth, and empowering them to make a difference.

Because when employees feel valued, supported, and connected, everyone benefits—including the patients they serve.

A Commitment That Endures

Faithfulness reflects the long-standing commitment Camarena Health has made to the communities we serve.

For 45 years, we have remained dedicated to improving health outcomes, building lasting partnerships, and supporting the well-being of families across the region. Through outreach, education, and community-driven programs, our mission continues to be guided by trust and a deep responsibility to care for our neighbors.



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• Medical Director:
Kenneth E. Bernstein, M.D.
• Robert Harris, PA-C

• Executive Director:
Mary N. Murphy

Faithfulness

A steadfast commitment to community health

A BRIDGE *to the* COMMUNITY

Promotores de Salud in La Vina

In La Vina, access to care often begins with trust.

Through the Promotores de Salud program, Camarena Health works alongside community members who serve as a vital bridge between healthcare services and the people they support. These trusted voices help connect residents to care, resources, and health education in ways that feel familiar and accessible.

In 2025, the program expanded its presence in La Vina through partnerships and new outreach efforts, including wellness activities, such as

bailoterapia (dance therapy), designed to support both physical and emotional health.

More than anything, the program reflects a deeper purpose: building relationships.

By meeting people where they are and earning trust over time, Camarena Health continues to strengthen connections that lead to healthier communities.

"Sometimes the most powerful health solutions come from within the community itself."







HEALTH *at the* HEART *of the* SCHOOL DAY

Expanding School-Based Health Across the Central Valley

A student's ability to learn is closely connected to their ability to stay healthy. For many families, accessing healthcare can be challenging. Transportation barriers, scheduling conflicts, and limited access to providers can make it difficult for students to receive the medical, dental, and behavioral health services they need. As a result, health concerns can impact attendance, academic performance, and overall well-being.

School-Based Health Centers help remove those barriers by bringing care directly to where students spend much of their day—at school.

Through partnerships with Madera Unified School District, the California School-Based Health Alliance, and numerous community organizations, Camarena Health operates School-Based Health Centers that provide medical, dental, behavioral health, health education, and preventive services to students and families. By integrating healthcare into the school environment, students can access care more easily, helping ensure health needs are addressed before they become larger challenges.

But the impact extends beyond healthcare access.

School-Based Health Centers also serve as a bridge to future opportunities. Through healthcare career conferences, externships, shadowing experiences, mentorship, and workforce development programs, students gain firsthand exposure to careers in medicine and healthcare. These experiences help students explore career pathways while building skills and confidence for the future.

Together, these efforts are creating healthier students today while helping build the next generation of healthcare professionals for tomorrow.

Because when healthcare becomes part of the school day, students gain more than access to care—they gain opportunities to thrive.



6,420

students served at two School-Based Health Center sites in 2025



516

students participated in skill-building youth conferences in 2025



810

students placed in externship and shadowing opportunities



1,344

behavioral health interventions and referrals since the 2022 school year



LETTER *from* OUR CMO

In 2025, Camarena Health continued to deepen its mission of delivering high-quality, patient-centered care. This was defined by meaningful progress across several domains – expanding access to primary and specialty care, adding new services, strengthening care coordination through our Chronic Care and Enhanced Care Management services, and advancing our use of data to improve outcomes. We saw measurable gains in chronic disease management, preventative care and patient engagement, all while maintaining our commitment to compassionate, culturally responsive care.

Innovation also played a central role, with continued integration of technology to add efficiency and expansion of care outside traditional settings. The use of A.I. was increased to extend beyond the clinical documentation of patient visits, to also provide medical coding support and clinical reference guidance for our medical staff. We also added virtual oral health assessments by dentists remotely located to help identify dental concerns during medical visits, and we grew our

data analytics capabilities to assist with business decision-making.

These accomplishments are especially meaningful as we celebrate Camarena Health's Sapphire Anniversary – a milestone that reflects decades of trust, resilience, and service. It is a moment not only to honor our history, but to reaffirm our purpose. The same values that guided our founding – equity, access, and community – remain our compass as we evolve in the ever-changing healthcare landscape.

Looking ahead, we are focused on building upon our work from the last year. This includes expanding population health strategies, establishing new lines of service, and leveraging innovation to meet patients where they are. As Chief Medical Officer, I am confident that our foundation is strong, our direction is clear, and our commitment to those we serve has never been greater.



Joel Ramirez, M.D.
Chief Medical Officer





"True care means helping patients navigate life, not just medicine."

MEETING PATIENTS *where* THEY ARE



Enhanced Care Management

Healthcare challenges don't always begin in a clinic.

For many patients, barriers such as housing instability, transportation issues, food insecurity, and limited support systems can make it difficult to access the care they need and maintain their health.

That's where Camarena Health's Enhanced Care Management program comes in.

What makes our program different is trust.

Our team works alongside patients to navigate challenges, connect them with critical resources, and remove barriers that stand in the way of better health. Through the program's initial launch, the team provided wraparound support services to 105 high-need patients, completing more than 1,140 visits through both in-person and virtual care.

Whether meeting patients at a park, a coffee shop, in their neighborhood, or through a virtual visit, the goal remains the same: helping individuals successfully manage chronic conditions, stay connected to care, and improve their health outcomes.

By meeting patients where they are—both physically and emotionally—our team helps build trust, strengthen connections, and support healthier futures.



Supporting Our Highest-Need Patients

During the program's initial launch, our team provided more than 1,140 in-person and virtual visits for 105 of Camarena Health's highest-need medical patients. Through personalized wraparound support, we helped patients navigate complex care plans, manage chronic conditions, and connect with the resources they needed to improve their health outcomes.

Compassion at the Heart of Care

Sincerity reflects the compassion and human connection that define the Camarena Health experience.

Every patient interaction is an opportunity to listen, support, and respond with empathy. Whether helping someone through a difficult diagnosis or celebrating progress in their health journey, sincerity reminds us that care is not only about medicine — it is about relationships.

For 45 years, that spirit of compassion has guided every step of our mission.

Sincerity

Compassion and human connection in patient care





CARE WHEN IT MATTERS MOST

Showing Up When Patients Need It Most

For Dr. Thakkar, Dental Clinical Director at Camarena Health, dentistry has always been about more than treating teeth—it's about caring for people.

That philosophy was tested one day when he received word about a woman experiencing severe dental pain. She was not an established patient, and her regular dentist was unavailable. Dr. Thakkar had just landed from travel and was scheduled for administrative meetings that day—but after hearing how much pain she was in, he made a different decision.

Instead of heading to his planned meetings, he went directly to the clinic. When the

patient arrived, it became clear that the situation involved more than just a dental infection. She was also experiencing significant anxiety and fear about the procedure ahead.

Dr. Thakkar and his team slowed everything down. Over the course of several hours, they paused often, reassured her, and worked at her pace until her pain was finally relieved.

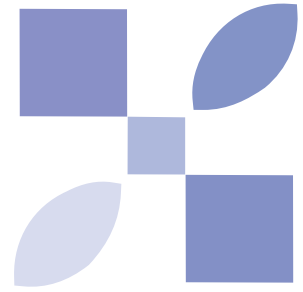
Moments like this reflect a simple belief shared across Camarena Health: sometimes healing begins when someone says,

"I will try."





GOING *the* EXTRA MILE



Helping Patients Reach the Care They Need

A missed ride can quickly become a missed appointment, delayed treatment, or an interruption in the care a patient depends on.

For many patients, reliable transportation remains one of the biggest barriers to accessing healthcare. Even when appointments are scheduled and care plans are in place, getting to and from a clinic is not always easy. Without dependable transportation, patients may miss preventive visits, delay treatment, or struggle to manage ongoing health conditions. Recognizing that challenge, Camarena Health launched a new Transportation Program designed to help patients reach the care they need.

The program provides eligible patients with free transportation to and from medical appointments, helping remove a barrier that often stands between individuals and their health. Operating throughout the day, transportation vans connect patients to services at Camarena Health locations, ensuring they can remain engaged in their care and follow through with important treatment plans.

The impact was felt almost immediately.

Between the program's launch in November and the end of 2025, transportation services ***helped patients attend 608 medical appointments.*** Since launching, the program has provided more than 3,800 rides, helping patients stay connected to providers, care plans, and essential health services.

But the program is about more than transportation.

It reflects Camarena Health's commitment to understanding the realities patients face outside the clinic and responding with practical solutions. A ride to an appointment can mean staying on track with a chronic disease management plan, receiving preventive care before a condition worsens, or maintaining an important connection with a trusted healthcare provider.

For Camarena Health, this is what caring for the whole person looks like—removing barriers, building trust, and helping patients access the care they deserve. By helping patients reach their appointments, the Transportation Program is helping more individuals and families stay connected to their health and move toward healthier futures.

From the Camarena Health Board of Directors

Forty-five years ago, a small group of people came together with a shared vision of improving access to care in our community. Today, that vision lives on through every employee, provider, volunteer, partner, board member, and supporter who continues to invest in the health and well-being of others. We are grateful for each person who has helped write the story of Camarena Health.



Monic Asenjo-Wilhite
President



Martha Cardona
Vice President



Raquel Rodarte
Secretary



Dr. Bruce Alameida
Treasurer



Edgar Jimenez
Board Member



Seann Garcia
Board Member



Virginia Pacheco
Board Member



Oracio Rodriguez
Board Member



Patty Thompson
Board Member



Abimael Vargas
Board Member

Executive Leadership Team



Paulo Soares
Chief Executive Officer



Christine Howland
Chief Operations Officer



Dr. Joel Ramirez
Chief Medical Officer



Michael Gaskin
Chief Information Officer



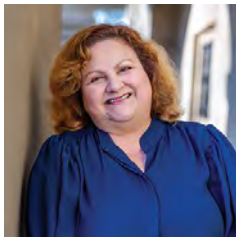
Gabriel Mejia
Chief Human Resources
Officer



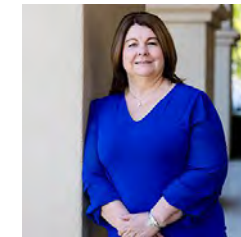
Lilia Serrano Monson
Chief of Health Center
Operations



Nichole Mosqueda
Chief Strategy Officer



Margarita Medina
Chief Financial Officer



Leonor Seiler
Chief Quality &
Compliance Officer

THANK YOU!

